

Operations & Commercial

	Original Budget 2024-25 £	Revised Budget 2024-25 £	Projection 2025-26 £	Projection 2026-27 £	Projection 2027-28 £	Projection 2028-29 £
Allotments						
Premises	6,790	6,790	6,550	6,560	6,570	6,580
Supplies & Services	1,400	1,400	1,400	1,400	1,400	1,400
Total Expenditure	8,190	8,190	7,950	7,960	7,970	7,980
Customer & client receipts	(30,120)	(30,120)	(30,820)	(31,280)	(31,760)	(32,260)
Total Income	(30,120)	(30,120)	(30,820)	(31,280)	(31,760)	(32,260)
Direct Service Cost	(21,930)	(21,930)	(22,870)	(23,320)	(23,790)	(24,280)
Central Support Services	230	230	230	230	230	230
Recharge to Services	13,570	13,570	13,570	13,570	13,570	13,570
Total Service Cost	(8,130)	(8,130)	(9,070)	(9,520)	(9,990)	(10,480)
Carparking King's Lynn & West Norfolk						
Employees	764,160	764,160	800,300	833,800	868,080	903,820
Premises	1,049,970	1,049,970	1,099,110	1,103,160	1,106,700	1,109,190
Transport	1,240	6,540	2,730	2,730	2,730	2,730
Supplies & Services	414,500	437,010	457,010	457,010	457,010	457,010
Agency & Benefit Payments	40,000	40,000	0	0	0	0
Financing Costs	9,360	9,360	12,020	12,020	12,060	13,420
Total Expenditure	2,279,230	2,307,040	2,371,170	2,408,720	2,446,580	2,486,170
Customer & client receipts	(5,241,060)	(5,234,920)	(5,634,710)	(5,768,430)	(5,904,060)	(6,041,970)
Total Income	(5,241,060)	(5,234,920)	(5,634,710)	(5,768,430)	(5,904,060)	(6,041,970)
Direct Service Cost	(2,961,830)	(2,927,880)	(3,263,540)	(3,359,710)	(3,457,480)	(3,555,800)
Central Support Services	9,410	9,410	9,410	9,410	9,410	9,410
Movement in Reserves	1,210	1,210	120,280	120,280	120,280	120,280
Recharge to Services	413,980	413,980	434,220	455,790	478,780	478,780
Total Service Cost	(2,537,230)	(2,503,280)	(2,699,630)	(2,774,230)	(2,849,010)	(2,947,330)

Carparking Shared Services

Employees	470,200	470,200	510,690	531,950	554,090	577,160
Premises	3,000	3,000	3,000	3,000	3,000	3,000
Transport	52,170	47,170	53,350	54,180	54,920	54,920
Supplies & Services	52,090	52,090	52,090	52,090	52,090	52,090
Agency & Benefit Payments	2,236,000	2,236,000	2,236,000	2,236,000	2,236,000	2,236,000
Total Expenditure	2,813,460	2,808,460	2,855,130	2,877,220	2,900,100	2,923,170
Customer & client receipts	(3,252,170)	(3,252,170)	(3,270,800)	(3,277,430)	(3,284,180)	(3,284,180)
Total Income	(3,252,170)	(3,252,170)	(3,270,800)	(3,277,430)	(3,284,180)	(3,284,180)
Direct Service Cost	(438,710)	(443,710)	(415,670)	(400,210)	(384,080)	(361,010)
Recharge to Services	7,750	7,750	8,520	9,380	10,320	10,320
Total Service Cost	(430,960)	(435,960)	(407,150)	(390,830)	(373,760)	(350,690)

CCTV

Employees	521,220	521,220	526,700	549,350	570,750	593,070
Premises	121,790	121,790	121,150	121,250	121,330	121,420
Transport	5,560	5,770	5,870	5,910	5,950	5,950
Supplies & Services	128,130	127,740	128,130	128,130	128,130	128,130
Financing Costs	55,020	55,020	31,140	38,390	45,630	45,930
Total Expenditure	831,720	831,540	812,990	843,030	871,790	894,500
Customer & client receipts	(359,420)	(359,420)	(336,210)	(268,270)	(269,650)	(267,020)
Total Income	(359,420)	(359,420)	(336,210)	(268,270)	(269,650)	(267,020)
Direct Service Cost	472,300	472,120	476,780	574,760	602,140	627,480
Central Support Services	15,830	15,830	15,830	15,830	15,830	15,830
Movement in Reserves	0	0	35,520	35,520	35,520	35,520
Recharge to Services	(717,080)	(717,080)	(764,780)	(814,260)	(866,960)	(866,960)
Total Service Cost	(228,950)	(229,130)	(236,650)	(188,150)	(213,470)	(188,130)

Cleansing & Street Sweeping

Employees	2,029,790	2,029,790	2,176,820	2,268,820	2,360,180	2,455,420
Premises	43,210	64,240	33,460	33,480	33,500	33,520
Transport	199,280	194,900	202,280	204,390	206,250	206,250
Supplies & Services	102,000	109,970	120,020	120,020	120,020	120,020
Agency & Benefit Payments	29,560	29,560	28,340	28,340	28,340	28,340
Financing Costs	228,770	228,770	228,460	231,220	231,240	240,490
Total Expenditure	2,632,610	2,657,230	2,789,380	2,886,270	2,979,530	3,084,040
Customer & client receipts	(86,480)	(86,480)	(146,070)	(192,230)	(195,830)	(199,520)
Total Income	(86,480)	(86,480)	(146,070)	(192,230)	(195,830)	(199,520)
Direct Service Cost	2,546,130	2,570,750	2,643,310	2,694,040	2,783,700	2,884,520
Central Support Services	32,700	32,700	32,700	32,700	32,700	32,700
Movement in Reserves	0	0	5,000	5,000	5,000	5,000
Recharge to Services	(415,060)	(415,060)	(411,570)	(407,740)	(403,520)	(403,520)
Total Service Cost	2,163,770	2,188,390	2,269,440	2,324,000	2,417,880	2,518,700

Crem & Cemeteries

Employees	382,360	382,360	412,160	415,420	432,650	450,620
Premises	369,910	369,910	364,700	370,090	374,650	377,390
Transport	4,170	4,260	4,300	4,300	4,300	4,300
Supplies & Services	108,550	108,550	108,550	108,550	108,550	108,550
Financing Costs	98,770	98,770	0	0	0	0
Total Expenditure	963,760	963,850	889,710	898,360	920,150	940,860
Customer & client receipts	(2,381,770)	(2,381,770)	(2,554,690)	(2,611,130)	(2,669,020)	(2,728,390)
Total Income	(2,381,770)	(2,381,770)	(2,554,690)	(2,611,130)	(2,669,020)	(2,728,390)
Direct Service Cost	(1,418,010)	(1,417,920)	(1,664,980)	(1,712,770)	(1,748,870)	(1,787,530)
Central Support Services	19,280	19,280	19,280	19,280	19,280	19,280
Movement in Reserves	0	0	4,000	4,000	4,000	4,000
Recharge to Services	315,230	315,230	318,040	320,920	323,950	323,950
Total Service Cost	(1,083,500)	(1,083,410)	(1,323,660)	(1,368,570)	(1,401,640)	(1,440,300)

Depots

Premises	140,840	140,840	143,170	145,590	147,790	148,690
Transport	4,500	30,500	4,500	4,500	4,500	4,500
Supplies & Services	980	4,980	980	980	980	980
Total Expenditure	146,320	176,320	148,650	151,070	153,270	154,170
Customer & client receipts	(19,000)	(19,000)	(19,000)	(19,000)	(19,000)	(19,000)
Total Income	(19,000)	(19,000)	(19,000)	(19,000)	(19,000)	(19,000)
Direct Service Cost	127,320	157,320	129,650	132,070	134,270	135,170
Recharge to Services	(13,600)	(13,600)	(11,990)	(10,280)	(8,420)	(8,420)
Total Service Cost	113,720	143,720	117,660	121,790	125,850	126,750

Events

Employees	0	0	0	0	0	0
Premises	1,740	1,740	1,740	1,740	1,740	1,740
Transport	790	790	790	790	790	790
Supplies & Services	38,470	38,470	37,470	37,470	37,470	37,470
Total Expenditure	41,000	41,000	40,000	40,000	40,000	40,000
Customer & client receipts	(21,110)	(21,110)	(32,840)	(32,840)	(32,840)	(32,840)
Total Income	(21,110)	(21,110)	(32,840)	(32,840)	(32,840)	(32,840)
Direct Service Cost	19,890	19,890	7,160	7,160	7,160	7,160
Recharge to Services	1,120	1,120	1,230	1,350	1,490	1,490
Total Service Cost	21,010	21,010	8,390	8,510	8,650	8,650

General Markets

Premises	130	130	130	130	130	130
Transport	0	0	0	0	0	0
Supplies & Services	110	110	110	110	110	110
Total Expenditure	240	240	240	240	240	240
Customer & client receipts	(11,890)	(11,890)	(11,890)	(11,890)	(11,890)	(11,890)
Total Income	(11,890)	(11,890)	(11,890)	(11,890)	(11,890)	(11,890)
Direct Service Cost	(11,650)	(11,650)	(11,650)	(11,650)	(11,650)	(11,650)
Recharge to Services	5,080	5,080	5,090	5,100	5,110	5,110
Total Service Cost	(6,570)	(6,570)	(6,560)	(6,550)	(6,540)	(6,540)

Parks,Sport Grounds & Open Spaces

Employees	1,413,490	1,413,490	1,402,700	1,459,600	1,515,280	1,573,280
Premises	174,060	204,760	201,600	202,000	202,300	202,640
Transport	164,100	145,510	168,820	171,080	173,080	173,080
Supplies & Services	170,130	169,430	217,850	217,850	217,850	217,850
Financing Costs	116,970	116,970	159,040	161,580	156,780	143,850
Total Expenditure	2,038,750	2,050,160	2,150,010	2,212,110	2,265,290	2,310,700
Customer & client receipts	(728,800)	(728,800)	(765,800)	(874,030)	(905,500)	(938,300)
Total Income	(728,800)	(728,800)	(765,800)	(874,030)	(905,500)	(938,300)
Direct Service Cost	1,309,950	1,321,360	1,384,210	1,338,080	1,359,790	1,372,400
Central Support Services	35,140	35,140	35,140	35,140	35,140	35,140
Movement in Reserves	0	0	(15,000)	(15,000)	(15,000)	(15,000)
Recharge to Services	(264,720)	(264,720)	(243,230)	(235,130)	(226,340)	(226,200)
Total Service Cost	1,080,370	1,091,780	1,161,120	1,123,090	1,153,590	1,166,340

Play Areas

Employees	16,390	16,390	17,310	18,050	18,830	19,640
Premises	39,210	39,210	39,520	39,550	39,580	39,610
Supplies & Services	19,140	19,140	19,140	19,140	19,140	19,140
Total Expenditure	74,740	74,740	75,970	76,740	77,550	78,390
Customer & client receipts	(65,230)	(65,230)	(67,000)	(72,240)	(77,700)	(83,390)
Total Income	(65,230)	(65,230)	(67,000)	(72,240)	(77,700)	(83,390)
Direct Service Cost	9,510	9,510	8,970	4,500	(150)	(5,000)
Recharge to Services	(4,680)	(4,680)	(4,680)	(4,680)	(4,680)	(4,680)
Total Service Cost	4,830	4,830	4,290	(180)	(4,830)	(9,680)

Pontoons

Premises	15,560	15,560	15,900	16,200	16,210	16,230
Supplies & Services	14,950	14,950	14,950	14,950	14,950	14,950
Total Expenditure	30,510	30,510	30,850	31,150	31,160	31,180
Customer & client receipts	(6,950)	(6,950)	(6,950)	(6,950)	(6,950)	(6,950)
Total Income	(6,950)	(6,950)	(6,950)	(6,950)	(6,950)	(6,950)
Direct Service Cost	23,560	23,560	23,900	24,200	24,210	24,230
Recharge to Services	2,280	2,280	2,440	2,600	2,770	2,770
Total Service Cost	25,840	25,840	26,340	26,800	26,980	27,000

Public Conveniences

Premises	159,940	139,940	165,940	168,990	171,370	174,030
Total Expenditure	159,940	139,940	165,940	168,990	171,370	174,030
Customer & client receipts	(37,860)	(37,860)	(38,960)	(39,800)	(40,460)	(41,190)
Total Income	(37,860)	(37,860)	(38,960)	(39,800)	(40,460)	(41,190)
Direct Service Cost	122,080	102,080	126,980	129,190	130,910	132,840
Recharge to Services	253,110	253,110	253,250	253,400	253,570	253,570
Total Service Cost	375,190	355,190	380,230	382,590	384,480	386,410

Refuse & Recycling

Employees	461,620	461,620	483,190	465,890	484,940	504,810
Premises	14,250	11,400	14,250	14,250	14,250	14,250
Transport	5,860	5,860	5,610	5,620	5,630	5,630
Supplies & Services	475,890	478,740	533,900	502,130	504,380	504,380
Agency & Benefit Payments	6,179,910	6,179,910	6,874,110	7,075,850	7,283,620	7,497,630
Financing Costs	873,730	873,730	896,860	920,060	948,980	740,530
Total Expenditure	8,011,260	8,011,260	8,807,920	8,983,800	9,241,800	9,267,230
Customer & client receipts	(3,275,060)	(3,275,060)	(3,546,450)	(3,972,320)	(4,064,590)	(4,137,090)
Grants & Contributions	(2,025,490)	(2,032,490)	(4,302,820)	(4,479,990)	(4,516,730)	(4,554,570)
Total Income	(5,300,550)	(5,307,550)	(7,849,270)	(8,452,310)	(8,581,320)	(8,691,660)
Direct Service Cost	2,710,710	2,703,710	958,650	531,490	660,480	575,570
Central Support Services	66,490	66,490	66,490	66,490	66,490	66,490
Movement in Reserves	50,000	50,000	15,000	50,000	50,000	50,000
Recharge to Services	(52,740)	(52,740)	(52,640)	(51,400)	(49,610)	(49,610)
Total Service Cost	2,774,460	2,767,460	987,500	596,580	727,360	642,450

Resort

Employees	267,050	267,050	264,900	274,850	284,480	294,490
Premises	128,140	218,140	114,950	116,080	116,500	116,990
Transport	9,960	10,210	10,430	10,580	10,710	10,710
Supplies & Services	82,170	82,170	71,170	71,170	71,170	71,170
Total Expenditure	487,320	577,570	461,450	472,680	482,860	493,360
Customer & client receipts	(551,260)	(597,110)	(558,450)	(572,420)	(586,660)	(601,270)
Total Income	(551,260)	(597,110)	(558,450)	(572,420)	(586,660)	(601,270)
Direct Service Cost	(63,940)	(19,540)	(97,000)	(99,740)	(103,800)	(107,910)
Movement in Reserves	0	(30,000)	0	0	0	0
Recharge to Services	199,540	199,540	187,260	189,100	191,070	191,070
Total Service Cost	135,600	150,000	90,260	89,360	87,270	83,160

Section 106

Premises	20,210	20,210	20,210	20,210	20,210	20,210
Total Expenditure	20,210	20,210	20,210	20,210	20,210	20,210
Customer & client receipts	(68,650)	(68,650)	(68,650)	(68,650)	(68,650)	(68,650)
Total Income	(68,650)	(68,650)	(68,650)	(68,650)	(68,650)	(68,650)
Direct Service Cost	(48,440)	(48,440)	(48,440)	(48,440)	(48,440)	(48,440)
Recharge to Services	48,440	48,440	48,440	48,440	48,440	48,440
Total Service Cost	0	0	0	0	0	0

Town Centre Operations

Employees	56,690	56,690	60,820	63,440	66,170	69,020
Transport	1,970	1,970	1,970	1,970	1,970	1,970
Supplies & Services	30,130	30,130	33,130	30,130	30,130	30,130
Total Expenditure	88,790	88,790	95,920	95,540	98,270	101,120
Customer & client receipts	(10,000)	(10,000)	(10,000)	(10,000)	(10,000)	(10,000)
Total Income	(10,000)	(10,000)	(10,000)	(10,000)	(10,000)	(10,000)
Direct Service Cost	78,790	78,790	85,920	85,540	88,270	91,120
Central Support Services	1870	1870	1870	1870	1870	1870
Recharge to Services	4,580	4,580	4,580	4,580	4,580	4,580
Total Service Cost	85,240	85,240	92,370	91,990	94,720	97,570
Operations & Commercial Total	2,484,690	2,566,980	454,880	26,680	167,540	103,880